

Risk Management Committee Charter

Of

Project Planning Service Public Company Limited

November 12, 2025

Risk Management Committee Charter
Of
Project Planning Service PCL. “the Company”

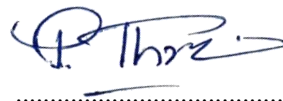
The Board of Directors has considered the appointment and determination of the Risk Management Committee Charter to support the performance of the Board of Directors in formulating policies and guidelines for risk management to cover the entire organization, as well as supervising the establishment of a risk management system or process to mitigate the impact of risk factors arising from the Company appropriately.

This is to make the Risk Management Committee Charter clearer and more suitable for the business model and corporate culture. At the Board of Directors Meeting No. 4/2025 held on November 11, 2025, the Board of Directors reviewed the essence of the Risk Management Committee Charter with the details as detailed in the Annex to this Order.

This is from November 12, 2025 onwards.

Granted as of November 12, 2025

Project Planning Service PLC.



Mr. Prasong Tharachai

Chairman of the Board

Risk Management Committee Charter

The Board of Directors has established a risk management system by appointing a Risk Management Committee. The risk management policy covers all departments in the Company and covers risk factors related to vision, goals, business strategies, finance, production, fraud risk assessment, and other aspects of operations. Establish clear corrective measures and responsible persons and establish measures for reporting and monitoring and evaluation to ensure a highly effective risk management system. Therefore, the Board of Directors has resolved to establish the Risk Management Committee Charter to clearly define the framework for risk management, including the scope of authority, duties and responsibilities of the Risk Management Committee, and to provide a mechanism that enables the Risk Management Committee to effectively perform its duties as assigned.

1. Composition and Nomination of Risk Management Committee

- 1) The Risk Management Committee shall consist of at least 5 members, which should consist of representatives from the following departments: representatives from the Company's directors, management, accounting or finance, human resources and corporate development, and project departments.
- 2) The Chairman of the Risk Management Committee must be a director of the Company and be appointed by the Board of Directors.
- 3) The Risk Management Committee can serve for two years at a time. The Risk Committee that has resigned from office may be reappointed as a new director.

2. Powers, Duties, and Responsibilities

- 1) Oversee the development and participate in the annual analysis of the organization's risk management strategy.
- 2) Develop and moderate the level of risk that the organization is willing to take and the range of risk deviations that are acceptable to it.
- 3) Provide direction and monitoring methods to the Chief Risk Management Officer.
- 4) Assess material risks and report to the Board of Directors.

- 5) Assess the Company's Risk Report Review the risk management plans of both the head office and project divisions that occur in comparison with the plans that have been set every quarter.

3. Meeting

- 1) Schedule meetings regularly, once per quarter (4 times per year).
- 2) At each meeting, at least half of the total number of Risk Management Committee members must be present.
- 3) The Risk Management Committee may invite other individuals to attend meetings as deemed appropriate.
- 4) Resolutions at meetings shall be determined by a majority vote. In the event of a tie, the Chairman of the Risk Management Committee shall cast the deciding vote.
- 5) The Chairman of the Risk Management Committee may call special meetings of the Risk Management Committee to address significant risk issues or other matters requiring collective discussion.
- 6) The Secretary of the Risk Management Committee or the Risk Management Office Manager is responsible for scheduling and preparing for meetings, setting the agenda, and distributing meeting documents to the Risk Management Committee members in advance of the meeting.

4. Reporting on Performance

The Risk Management Committee must report on its performance to the Audit Committee and the Board of Directors, and prepare a report of the Risk Management Committee to be disclosed in the company's annual report.

5. Performance Evaluation

The Risk Management Committee shall conduct an annual performance evaluation of itself at least once per year and report the evaluation results to the Board of Directors. Additionally, the results of the evaluation should be used to enhance operational effectiveness and achieve the established objectives.

6. Review and Revision of the Charter

The Risk Management Committee shall review and revise the Charter as deemed appropriate or at least annually to ensure that its content aligns with the risk management policies and objectives. Any review and revision must be approved by the Board of Directors.